

Panagore Associates LLC

65 Pratt Street
Hartford Ct 06103

INVOICE**02-1**

City Of Holyoke
Attn: Marcos A. Marrero
Director, Planning & Eco Dev
1 Court Plaza
Holyoke, MA 01040

INVOICE #	02-1
DATE	December 3, 2012
AMOUNT DUE	\$4,640.00

PLEASE MAKE CHECKS PAYABLE TO PANAGORE ASSOCIATES LLC

DATE	DESCRIPTION OF SERVICE	TIME (HRS)	RATE (\$)	PRICE (\$)
11.20.12	Meeting with Mayor & Staff, research	2.0	160/Hr	320.00
11.21.12	Holyoke & Gaming research	2.0	160/Hr	320.00
11.25.12	Research, phone calls/prep work for press	1.0	160/Hr	160.00
11.26.12	Press conference, meeting(s) with Mayor & Staff, follow-up with three development teams, draft development letter	8.5	160/Hr	1,360.00
11.27.12	Draft development letter, media relations, call with Gaming Commission, and Mayor & Staff	3.5	160/Hr	560.00
11.28.12	Responding to emails, handling items, edits on Press release	1.0	160/Hr	160.00
11.30.12	Preparing agenda for Monday, scheduling, and responding to emails and misc.	2.0	160/Hr	320.00
12.03.12	Meetings with Mayor & Staff, meeting with EcoDev, letter drafting	3.0	160/Hr	480.00
12.04.12	Calls with area mayors, development teams, Ombudsman, Gaming Comm. mtg., agenda development, correspondence	6.0	160/Hr	960.00
		total : 29.0 hrs		
CLIENT INFO	City of Holyoke 1 Court Plaza, Holyoke, MA 01040	Subtotal:		4,640.00
		Tax:		N/A
CONTACT	Marcos A. Marrero Director, Planning & EcoDev	Total:		4,640.00
		Amount Paid:		-0.00
		BALANCE DUE:		4,640.00

Thank you for your business. Please contact us with any questions.

PANAGORE ASSOCIATES LLC
david@panagore.com